



SovereigNET

The Fletcher School, Tufts University

Proposed On-line Course Offerings to IFSWF Members

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About SovereignNET and the Fletcher School

SovereignNET...a global research community focused on the global role of the long-term investor

- ✓ Established in 2008, SovereignNET is the largest and longest tenured academic research community dedicated to the study of sovereign wealth and LTI.
- ✓ Fletcher's *global expert network* of 20+ SWF specialists meets monthly to discuss issues relevant to sovereign wealth and LTI;
- ✓ See: <http://fletcher.tufts.edu/sovereignet>

The Fletcher School at Tufts University is a leading graduate school of international affairs located in the Boston/Cambridge, MA area

- ✓ Global student body representing over 70 countries
- ✓ Degree programs include Master's in International Business, International Law, and Law and Diplomacy, an innovative executive Global MA, as well as the PhD;
- ✓ Cross-disciplinary educational model focused on analyzing and solving problems in their global context;
- ✓ Alumni include heads of state and government, diplomats, senior military, legal and corporate, financial professionals across public and private institutions;
- ✓ Unique global curriculum and successful programing across traditional, internet-intermediated, and custom-designed educational programing.

Proposed Online Courses

The Santiago Principles: An Introduction (Module 1)

- Core, foundational offering for the education program
- Comprehensive multi-disciplinary introduction to the Santiago Principles
- Objective is to provide participants an practical understand of GAPP to facilitate implementation and enhance integration of the GAPP into a fund's operating model

Governing the Investment Mandate (Module 2)

- Intermediate extension of Module 1 focused on the implementation of GAPP 18-23
- Scope will be specifically the management and governance of the investment process
- Focus includes the design and implementation of risk governance structures, including both for both market and operational risk.

Legal and Regulatory Risk Management (Module 3)

- Advanced module focused on identifying and managing legal and regulatory risk exposures
- Survey of key legal and regulatory regimes that impact the investment activity and performance of SWFs and other long-term investors
- Topics extend to selected risk mitigation/hedging techniques, including a review of best practices in the due diligence process for direct investments