



The Sovereign Investment Academy (SIA) project

Draft content of the MoU with the IFSWF

1. SIA: definition

SIA aims to be a global, research-based, academic network stimulates cutting-edge thinking and practice about long-term investment and sovereign wealth management. SIA would bring together top-tier academics and an influential community of sovereign investors in joint research effort and to advance state-of-the-art knowledge on sovereign investment.

SIA fully shares the purpose and strategic objectives of IFSWF's Research Engagement Policy, such as developing platforms for information exchange and encouraging collaborative research with global academia.

In conformity of the established principles about the nature of IFSWF research, qualifying features of SIA's activities are being:

- Innovative, advancing the frontiers of knowledge with an emphasis on information sharing and capacity building
- Focused and topic-targeted, meeting the stakeholders' specific needs
- Independent and untagged, supporting the broad interest of a diverse community of researchers and stakeholders
- Operationally relevant, with a clear mapping from theoretical finding to practical implementation
- Collaborative, carried out with the involvement of IFSWF members.

2. SIA Activities

Pillar 1. Knowledge and data pool: SIA will manage and keep continuously updated the most comprehensive database about transactions by global SWFs. SIA will proactively scan existing databases, manage the data inflows from partners, collect research outputs and create a repository tool accessible to SIA partners.

Pillar 2. Targeted research: SIA will implement a core research program, launch and provide funding for a limited number of research projects as being of high interest to SIA (or subcommittees of) partners, involving top researchers from Bocconi, global academia and international research institutions.

Pillar 3. Executive training: SIA will collaborate in the organization with SDA the SIA Summer School, five full days of interactive teaching by top scholars and practitioners. (see Appendix 2)

Pillar 4. Community building: SIA will organize two thematic research workshops per year (in June and in October) in Milan and in vibrant financial centers around the

world in partnership with local organizations. Workshops will be highly interactive, enhancing discussion and exchange of ideas and best practices.

3. Research Partners

SIA's research partners are exclusively IFSWF members. Research partners provide financial support to SIA and are granted access to all activities as described above. Research partners will contribute in the definition of SIA research agenda and enjoy representation in the SIA Steering Committee.

4. External Collaboration and Networking

While remaining based, owned, and managed by Bocconi, SIA fosters collaboration, joint-research activity and information sharing with a diverse set of institutions, with special reference to the schedule of approved collaborators identified and regularly maintained by the IFSWF.

5. Governance

The SIA will be jointly controlled by Bocconi University and by a group of research partners amongst IFSWF members making a financial commitment. The SIA Steering Committee, made of maximum 12 seats, will include the IFSWF Chairman, the SIA Executive Director, up to seven members appointed by the research partners and three members by Bocconi University. The Steering Committee will appoint the SIA Chairman and the Rector of Bocconi will appoint the SIA Executive Director, who will be also serving as Secretary of the Steering Committee. The Steering Committee will convene twice per year will contribute to define and evaluate SIA's research agenda, and will be regularly updated about the evolution of SIA research projects. The SIA Executive Director will be responsible for the coordination and management of SIA research and dissemination activities, for safeguarding the scientific reputation and independence of the SIA and for the compliance of its activities with Bocconi rules.

6. Funding

The funding to SIA will be provided by research partners paying a subscription fee. Membership would grant access to all "core" activities (data and research outputs as described in Pillar 1, unrestricted research outputs as described in Pillar 2, and participation to SIA workshops, excluding travel and accommodation). Additional funding can be provided on top of the annual fee to finance specific research projects delivered by SIA upon request by research partners (or subcommittees). Tuition and participation fees for the SIA School will not enter the SIA budget and will be administered separately by SDA.

Appendix 1

Preliminary Research Areas and Topics

Asset allocation with long-horizons: principles, models, and tools
Central bank foreign reserve asset management under the new normal
Financial instruments and contractual arrangements
Institutions and governance for long-term investment
ESG and sustainable growth in the XXI century
Tail risk management
Managerial incentives, contracts and organization
Co-investment strategies
Early stage financing in innovation
Large corporate and SME financing
Making PPP work: challenges in infrastructure investment
Countercyclical strategies and financial stabilization
Legal and regulatory barriers to international investment
Inclusive capitalism

Researchers

According to the approved research agenda and topics coverage, SIA will expand the network leveraging upon the existing list of fellows, comprising top tier international researchers and high-level experts with a strong academic background, both from Bocconi and from other institutions. External fellows will include among others:

Bernardo Bortolotti (Bocconi and University of Turin)
Massimiliano Castelli (UBS)
Veljko Fotak (Buffalo University)
Diego Lopez (LSE and PwC)
Bill Megginson (Oklahoma University)
Aldo Musacchio (Harvard Business School)
Edoardo Reviglio (Cassa depositi e prestiti)
Adam Robbins (IFSWF)
Paul Rose (Ohio State University)
Andrew Rozanov (Chatham House)
Fabio Scacciavillani (Oman Investment Fund)
Thouraya Triki (African Development Bank)

Appendix 2

The SIA Summer School

“Leadership” programs abound in all primary business schools specializing in executive education and most of them provide scenario analysis and inputs for investment strategies. However, successful long term investment is both an art and a science: ability in this field is not acquired by the mechanic transfer knowledge from the instructor to the class, but a highly personal skill developed by combining education with experience, and maintained over time by continuous learning and cultural adaptation.

The SIA Summer School will thus be unique in fostering:

- State-of-the-art knowledge
- Interdisciplinary learning
- Creativity, open-mindedness, big picture awareness
- Community building

Format

Five full days of interactive teaching by top scholars and practitioners. Four classes (2 hours per class) per day. Max 50 students.

Courses and faculty (tentative)

The SIA Summer School’s program aims to cover the main trends that could shape the global economy in the future and to provide state-of-the-art tools for long term investment by offering a balanced mix of interdisciplinary overviews and key practical insights. Lectures will be delivered by top scholars and renowned experts in a highly interactive mode.

Venue

SDA Bocconi, Bocconi’s executive training school, Milan.

Participants

Representative of IFSWF members and other invited institutions

Governance

Activities of the Summer School will be supervised by the SIA Steering Committee, fine-tuning the effective needs of the industry with the evolution of the state-of-the-art of knowledge.