

Liqun JIN
President-designate

September 21, 2015

Dear IFSWF members,

First of all, I would like to express sincere regret over my absence from the 7th Annual Meeting of IFSWF as it overlaps with the 7th Chief Negotiators' Meeting on Establishing of Asian Infrastructure Investment Bank (AIIB), at which I have to be present as President-Designate of AIIB.

Being involved in the establishment of the IFSWF from the very beginning and serving as Vice Chair, Chair and Honorary Chair for a span of six years, I would like to take this opportunity to express my deep gratitude to all my dear colleagues at the IFSWF Board and Secretariat as well as all the member institutions for your strong and continuous support to my work.

Special thanks go to Mr. Barder Al Saad for his excellent work in steering the IFSWF for two years and to Mr. Kristian Flyvholm for his great job in managing the Secretariat. Also I would like to congratulate Mr. Orr in advance in assuming Chairmanship, under which I believe the IFSWF will be able to fulfill more achievements.

Over the years, with the great wisdom and efforts of all member institutions, IFSWF has managed to grow into a well-established organization with improved governance structure, increased number of participants, uplifted operational effectiveness and organizational capability, and elevated global reputation and influence. The strong commitment and remarkable cooperative spirit demonstrated by Forum members all along is the underlying driver of IFSWF's sound developments and success. I firmly believe that under the new leadership and with concerted efforts of all members, IFSWF, as representative of the SWF community, will continue its course of growing and thriving in strength and significance and will play an increasingly important and meaningful role in the international arena.

I very much look forward that, in my new capacity at the AIIB, I will have the opportunity to work in close collaboration with IFSWF and its members for our continued friendship, our common interests and for an inclusive and win-win development.

I wish the 7th Annual Meeting of the IFSWF a great success!

Yours sincerely,

A handwritten signature in black ink, appearing to be 'Jin Ping', with a long horizontal stroke extending to the left.